**Institution: Africa Centre for Project Management**

**Course: PGD001 - Post Graduate Diploma in Monitoring & Evaluation**

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**Module 2 Assignment**

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**MODULE 2 Questions:**

**Q1. To what extent would a Program manager be challenged when determining which indicators to employ in Monitoring and evaluating a project? (10 Mrks).**

Many indicators in common use are not well defined in clear terms. Indicators need to be defined more clearly to prevent later confusion or complications. (WHO standard result indicator, 2007)

Ideal indicators may not be practical. Feasibility of using certain indicators can be constrained by the availability of data as some data may be considered privileged by agencies, governments or projects. Data may also be available only on aggregated levels or already calculated into indicators that may not be ideal for planned activities. Financial requirement of collecting ideal indicators in most cases is too high. Human resources and technical skills requirements may be a constraint as well. Indicators may also be imposed by donors of the project or by those not trained in M&E techniques.

In general, programs should stay away from indicators that activities cannot affect, that are too vague, that do not currently exist and cannot realistically be collected, or that do not accurately represent the desired outcome

**Q2. Citing key characteristics of indicators, explain the fundamental differences between output and outcome indicators. (10 Mrks)**

Output indicators are used to monitor the number and types of activities carried out towards achieving a specific outcome while outcome indicators measure the medium-to-longer term effect of a program intervention. These indicators should be linked to achieving the program objectives and accurately measure a behavior, practice, task that is expected output or outcome of the intervention. They should be consistently measurable over time and be clearly defined in clear terms. They should also be quantifiable using available tools or methods and should provide a measurement at a relevant and appropriate time intervals.

**Q3: Organization XYT, based in Juba, South Sudan is funded by DFID to roll out mass measles campaign targeting all children under the age of 5. Key activities include setting up maternal care resource centers, providing information to key opinion leaders on value of child immunization; procurement of cold chain boxes; development of IEC materials for the public sensitizations and actual immunization; working from the known to the unknown, develop a project outline, with a maximum of 3 output indicators; 3 outcome indicators and 2 impact indicators.**

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| **Project:** Mass measles campaign targeting all children under the age of 5 | | | |
| **Activities** | **Outputs** | **Outcome** | **Impact** |
| Setting up maternal care resource centers | Number of maternal care resource centers set up |  | Increased number of mothers using Maternal care resource centers |
| Providing information to key opinion leaders on value of child immunization | Number of opinion leaders provided with information on the value of child immunization | Percentage increase of opinion leaders promoting child immunization in Juba. |
| Procurement of cold chain boxes | Number of cold chain boxes procured |  |  |
| Development of IEC materials for the public sensitizations | Number of IEC materials developed for public sensitizations | Increased number of people sensitized on the need of measle immunization for children under 5 | Increased number of people taking their children under 5 for immunization against measles. |
| Actual immunization | Number of children under 5 immunized against measles in Juba South Sudan | Percentage increase in number of children under 5 years receiving immunization against measles in Juba | Reduction of reported cases of measles outbreaks in children under 5 in Juba |
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**Q4: Work-plan and indicator development:**

**Your organization, Malakal Community Empowerment Organization (MACEPO) has received a funding of SSP 50,000 to undertake a project on reintegrating returnees into their original family systems. The project involves among others, trainings in family reunions and reintegration for village elders, opinion leaders, pastors, youth and vigilante groups. It also entails provision of seeds, fertilizers and other startup tools for livelihoods such as funds for small businesses to the returnees. It also involves group meetings for returnees on family reintegration and reunion.**

**Develop a 3-month work plan with SMART objectives, specific activities, assigned budgets and process and outcome indicators to facilitate effective management, monitoring and evaluation. Present your work in a tabular form.**

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| **Goal 1: Training relevant groups on family reunions and reintegration** | | | | | | | | | |
| **Objective(s)** | | **Activities** | **Outcome(s)** | | **Indicator(s)** | | **Budget Allocation** | | **Date** |
| To ensure that returnees are accepted back into the communities | | Trainings in family reunions and reintegration for village elders, opinion leaders, pastors, youth and vigilante groups | Acceptance of returnees back into the community | | -Number of village elders trained on family reunions and reintegration  -Number of opinion leaders trained on family reunions and reintegration  -Number of vigilante groups trained on family reunions and reintegration | | SSP10,000 | | 1st Month |
| **Goal 2: Group meetings for returnees on family reintegration and reunion.** | | | | | | | | | |
| **Objective(s)** | **Activities** | | | **Outcome(s)** | | **Indicator(s)** | **Budget Allocation** | **Date** | |
| To prepare returnees to fit back into their original families | Group meetings for returnees on family reintegration and reunion. | | | Returnees integrated and reunited back with their families | | -Number of returnees integrated and reunited back with their families | SSP10,000 | 2nd Month | |
| **Goal 3: Provision of farm inputs and other startup tools for livelihoods for returnees** | | | | | | | | | |
| **Objective(s)** | **Activities** | | | **Outcome(s)** | | **Indicator(s)** | **Budget Allocation** | **Date** | |
| To provide livelihood sources for returnees. | Provision of seeds, fertilizers and other startup tools for livelihoods such as funds for small businesses to the returnees | | | Improved livelihood for the returnees | | Number of returnees provided with farm inputs and other startup tools for livelihood | SSP30,000 | 3rd Month | |